2020 - 21 Compliance Program

Submitted by:

Newcastle Permanent Building Society Limited (ABN:96087651992)

#Workplace overview

Policies and strategies

1: Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

vч	daily in the following areas:	
	Recruitment	Yes(Select all that apply)
	Yes	Policy Strategy
	Retention	Yes(Select all that apply)
	Yes	Policy Strategy
	Performance management processes	Yes(Select all that apply)
	Yes	Policy Strategy
	Promotions	Yes(Select all that apply)
	Yes	Policy Strategy
	Talent identification/identification of high potentials	Yes(Select all that apply)
	Yes	Strategy
	Succession planning	Yes(Select all that apply)
	Yes	Strategy
	Training and development	Yes(Select all that apply)
	Yes	Policy Strategy
	Key performance indicators for managers relating to gender equality	No(Select all that apply)
	No	Other (please specify)
	Other (please specify)	The organisation has policies in place that promote gender equality, though no specific KPIs in place at this time. Board approved Scorecards for the CEO and Executive Team refer to holistic values and behaviours that promote diversity and inclusion.

2: Do you have formal policy and/or formal strategy in place that support gender equality overall? Yes(*Select all that apply*)

...Yes

Policy

3: If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Governing bodies		
Newcastle Permanent Building Society Limited		
1: Does this organisation have a governing body?	Yes(Provide further details on the governing body(ies) and its composition)	
1.1: What is the name of your governing body?	Board of Directors	
1.2: What type of governing body does this organisation have?	Board of directors	
1.3: How many members are on the governing body and who holds the predominant Chair position?		
Chairs		
Female (F)	0	
Male (M)	1	
Gender X	0	
Members		
Female (F)	5	
Male (M)	1	
Gender X	0	
1.4: Do you have a formal selection policy and/or formal selection strategy for this organisation's governing body members?	Yes(Select all that apply)	
1.5: Has a target been set to increase the representation of women on this governing body?	No(Select all that apply)	

2: If your organisation would like to provide additional information relating to governing bodies and gender equality in your workplace, do so below.

The Newcastle Permanent Board has previously set measurable objectives seeking to increase the representation of women on the Board. This process commenced in 2015 and, over time, involved goals of moving to at least 25% and then 30% female representation on the Board. These measurable objectives were achieved progressively over time and the Board now has a more balanced gender representation of 71% females and 29% males. Given the progress to a balanced gender representation, the Board has adjusted its measurable objective to be having a minimum of two Directors, and not less than 25% of the Board composition overall, of each gender on the Board.

#Action on gender equality

Gender pay gaps

1: Do you have a formal policy and/or formal strategy on remuneration generally? Yes(Select all that apply)

Yes	Policy
1.1: Are specific pay equity objectives included in your formal policy and/or formal strategy?	No(Select all that apply)
No	Salaries set by awards/industrial or workplace agreements Non-award employees paid market rate

- 2: Did your organisation receive JobKeeper payments?
- 3: What was the snapshot date used for your Workplace Profile? 31-Mar-2021

4: If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

Employer action on pay equity

1: Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?

Yes(Provide further details on the most recent gender remuneration gap analysis that was undertaken.)

1.1: When was the most recent gender remuneration gap analysis undertaken?	Within the last 12 months
1.2: Did you take any actions as a result of your gender remuneration gap analysis?	Yes(Select all that apply)
1.2: Did you take any actions as a result of your gender remuneration gap analysis?	Identified cause/s of the gaps
1.3: You may provide details below on the type of gender remuneration gap analysis that has been undertaken (for example like-for-like and/or organisation-wide)	Both a like for like (based on pay level) and organisation wide analysis was completed.

2: If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee consultation

1: Have you consulted with employees on issues concerning gender equality in your workplace?

Yes(Provide further details on the employee c	consultation process.)
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1.1: How did you consult employees?	Survey Consultative committee or group
1.2: Who did you consult?	ALL staff

2: If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

The draft submission is tabled and discussed at the Employee Consultative Committee ensuring opportunity for feedback prior to finalisation and any improvements captured to strengthen current policies, strategies and practices.

Inclusion is also an area of focus in the organisation's annual Employee Engagement survey.

#Employee work/life balance

Flexible working

1: Do you have a formal policy and/or formal strategy on flexible working arrangements? Yes(Select all that apply)

	Yes	Policy Strategy
	A business case for flexibility has been established and endorsed at the leadership level	Yes
	Leaders are visible role models of flexible working	Yes
	Flexible working is promoted throughout the organisation	Yes
	Targets have been set for engagement in flexible work	No(Select all that apply)
	No	Other (provide details)
	Other (provide details)	Targets have not been set as the organisation has successfully implemented a hybrid working model where possible following the COVID-19 Pandemic.
	Targets have been set for men's	No(Select all that apply)
(engagement in flexible work	
	engagement in flexible work No	Other (provide details)
	No Other (provide details)	Other (provide details) Targets have not been set as the organisation has successfully implemented a hybrid working model where possible following the COVID-19 Pandemic.
	No	Other (provide details) Targets have not been set as the organisation has successfully implemented a hybrid working model where possible following the COVID-19 Pandemic.
,	No Other (provide details) Leaders are held accountable for improving	Other (provide details) Targets have not been set as the organisation has successfully implemented a hybrid working model where possible following the COVID-19 Pandemic.
,	No Other (provide details) Leaders are held accountable for improving workplace flexibility Manager training on flexible working is	Other (provide details) Targets have not been set as the organisation has successfully implemented a hybrid working model where possible following the COVID-19 Pandemic. Yes
, 	No Other (provide details) Leaders are held accountable for improving workplace flexibility Manager training on flexible working is provided throughout the organisation Employee training is provided throughout	Other (provide details) Targets have not been set as the organisation has successfully implemented a hybrid working model where possible following the COVID-19 Pandemic. Yes
, 	No Other (provide details) Leaders are held accountable for improving workplace flexibility Manager training on flexible working is provided throughout the organisation Employee training is provided throughout the organisation Team-based training is provided throughout the organisation	Other (provide details) Targets have not been set as the organisation has successfully implemented a hybrid working model where possible following the COVID-19 Pandemic. Yes Yes
, 	No Other (provide details) Leaders are held accountable for improving workplace flexibility Manager training on flexible working is provided throughout the organisation Employee training is provided throughout the organisation Team-based training is provided throughout the organisation Employees are surveyed on whether they have sufficient flexibility	Other (provide details) Targets have not been set as the organisation has successfully implemented a hybrid working model where possible following the COVID-19 Pandemic. Yes Yes Yes

	The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)	Yes
	Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel	Yes
	Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body	Yes
	Other (provide details)	No
2:	Do you offer any of the following flexible workinFlexible hours of work	ng options to MANAGERS in your workplace? Yes(<i>Select one option only</i>)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available Informal options are available
	Compressed working weeks	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available Informal options are available
	Time-in-lieu	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available Informal options are available
	Telecommuting (e.g. working from home)	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available Informal options are available
	Part-time work	Yes(Select one option only)
	Yes	SAME options for women and men(<i>Select all that apply</i>)
	SAME options for women and men	Formal options are available
	Job sharing	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available
	Carer's leave	Yes(Select one option only)
	Yes	SAME options for women and men(<i>Select all that apply</i>)

SAME options for women and men	Informal options are available
Purchased leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available
Unpaid leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available

3: Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

4: Were managers in your organisation allowed to make INFORMAL flexible working arrangements with their team members in response to the COVID-19 pandemic?

Yes, ALL managers

5: Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce compared to pre-COVID-19?

No

6: If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

#Employee support

Paid parental leave

1: Do you provide employer funded paid parental leave regardless of carer's status (i.e. primary/secondary) in addition to any government funded parental leave scheme?

Yes, we offer employer funded parental leave (using the primary/secondary carer definition)

1.1: Do you provide employer funded paid parental leave for primary carers in addition to any government funded parental leave scheme?	Yes(Please indicate how employer funded paid parental leave is provided to the primary carers.)
1.1.a: Please indicate whether your employer-funded paid parental leave for primary carers is available to:	All, regardless of gender
1.1.b: Please indicate whether your employer-funded paid parental leave for primary carers covers:	Birth Adoption Surrogacy Stillbirth
1.1.c: How do you pay employer funded paid parental leave to primary carers?	Paying the employee's full salary
1.1.d: Do you pay superannuation contribution to your primary carers while they are on parental leave?	Yes, on employer funded parental leave
1.1.e: How many weeks (minimum) of employer funded paid parental leave for primary carers is provided?	14
1.1.f: What proportion of your total workforce has access to employer funded paid parental leave for primary carers, including casuals?	91-100%
1.2: Do you provide employer funded paid parental leave for secondary carers in addition to any government funded parental leave scheme?	Yes(Please indicate how employer funded paid parental leave is provided to the secondary carers.)
1.2.a: Please indicate whether your employer-funded paid parental leave for secondary carers is available to:	All, regardless of gender
1.2.b: Please indicate whether your employer-funded paid parental leave for secondary carers covers:	Birth Adoption Surrogacy Stillbirth
1.2.c: How do you pay employer funded paid parental leave to secondary carers?	Paying the employee's full salary

1.2.d: Do you pay superannuation contribution to your secondary carers while	Yes, on employer funded parental leave
they are on parental leave?	
1.2.e: How many weeks (minimum) of employer funded paid parental leave for secondary carers is provided?	1
1.2.f: What proportion of your total workforce has access to employer funded paid parental leave for secondary carers, including casuals?	90-100%

2: If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Support for carers

1: Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes(Select all that apply)

...Yes

Policy

2: Do you offer any of the following support mechanisms for employees with family or caring responsibilities?

Employer subsidised childcare	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
On-site childcare	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Breastfeeding facilities	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at SOME worksites
Childcare referral services	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Internal support networks for parents	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Return to work bonus (only select if this bonus is not the balance of paid parental leave)	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Information packs for new parents and/or those with elder care responsibilities	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at SOME worksites
Referral services to support employees with family and/or caring responsibilities	Yes(Please indicate the availability of this support mechanism.)

Yes	Available at ALL worksites
Targeted communication mechanisms (e.g. intranet/forums)	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Support in securing school holiday care	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Coaching for employees on returning to work from parental leave	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at ALL worksites
Parenting workshops targeting mothers	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Parenting workshops targeting fathers	No(You may specify why the above support mechanism is not available to your employees.)
No	Not aware of the need
Other (provide details)	No

3: If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Sex-based harassment and discrimination

1: Do you have a formal policy and/or formal strategy on sex-based harassment and discrimination prevention?

Yes(Select all that apply)	
Yes	Policy

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1.1: Do you provide a grievance process in any sex-based harasssment and discrimination prevention formal policy and/or formal strategy?	Yes

2: Do you provide training on sex-based harassment and discrimination prevention to the following groups?

All managers	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	At induction Every one-to-two years
All employees	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	At induction Every one-to-two years

3: If your organisation would like to provide additional information relating to sex-based harassment and discrimination, please do so below.

Family or domestic violence

1: Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes(Select all that apply)

Yes		

Policy Strategy

2: Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

neenanisins in place to support employees who	are experiencing farming of definestio violence.
Employee assistance program (including access to psychologist, chaplain or counsellor)	Yes
Training of key personnel	Yes
A domestic violence clause is in an enterprise agreement or workplace agreement	Yes
Workplace safety planning	Yes
Access to paid domestic violence leave (contained in an enterprise/workplace agreement)	Yes
Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)	No(Select all that apply)
No	Other (provide details)
Other (provide details)	Access to unpaid leave is outlined in the leave policy, not in the Enterprise agreement specifically.
Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)	Yes
Access to unpaid leave	Yes
Confidentiality of matters disclosed	Yes
Referral of employees to appropriate domestic violence support services for expert advice	Yes
Protection from any adverse action or discrimination based on the disclosure of domestic violence	Yes
Flexible working arrangements	Yes
Provision of financial support (e.g. advance bonus payment or advanced pay)	No(Select all that apply)
No	Other (provide details)
Other (provide details)	Has not previously been a request or requirement but would be considered based on the employee situation.
Offer change of office location	Yes

Emergency accommodation assistance	No(Select all that apply)
No	Other (provide details)
Other (provide details)	Has not previously been a request or requirement but would be considered based on the employee situation.
Access to medical services (e.g. doctor or nurse)	No(Select all that apply)
No	Other (provide details)
Other (provide details)	Has not previously been a request or requirement but would be considered based on the employee situation.
Other (provide details)	No(Select all that apply)

3: If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below.